Registration Statement No. 333-

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form S-8 REGISTRATION STATEMENT UNDER

THE SECURITIES ACT OF 1933

FORWARD AIR CORPORATION

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization) 62-1120025 (I.R.S. Employer Identification Number)

1915 Snapps Ferry Road
Building N
Greeneville, Tennessee
(Address of principal executive offices)

37745 (Zip Code)

FORWARD AIR CORPORATION 2025 OMNIBUS INCENTIVE COMPENSATION PLAN FORWARD AIR CORPORATION 2025 NON-EMPLOYEE DIRECTOR STOCK PLAN (Full title of plan)

Michael L. Hance Chief Legal Officer and Secretary 1915 Snapps Ferry Road, Building N Greeneville, Tennessee 37745 (423) 636-7000

Copy to: Flora R. Perez, Esq. Greenberg Traurig, P.A. 401 East Las Olas Blvd., Suite 2000 Fort Lauderdale, Florida 33301 (954) 765-0500

(Name, address and telephone number of agent for service)

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company: See definitions of "accelerated filer", "large accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.
Large accelerated filer □ Accelerated filer ⊠ Non-accelerated filer □ Smaller reporting company □ Emerging Growth Company □
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section $7(a)(2)(B)$

EXPLANATORY NOTE

This Registration Statement on Form S-8 (the "Registration Statement") is filed by Forward Air Corporation (the "Company" or the "Registrant") relating to up to 1,700,000 shares of its common stock, par value \$0.01 per share ("Common Stock") consisting of: (a) 1,300,000 shares of Common Stock issuable pursuant to the Forward Air Corporation 2025 Omnibus Incentive Compensation Plan (the "2025 Omnibus Plan") and (b) 400,000 shares of Common Stock issuable pursuant to the Forward Air Corporation 2025 Non-Employee Director Stock Plan (the "2025 NED Plan" and together with the 2025 Omnibus Plan, the "2025 Plans"). On June 11, 2025, the Registrant's shareholders approved the 2025 Plans at its 2025 Annual Meeting of Shareholders.

PART I INFORMATION REQUIRED IN THE SECTION 10(A) PROSPECTUS

The documents containing the information specified in Part I of this Registration Statement will be sent or given to all persons who participate in the 2025 Plans, as specified by Rule 428(b)(1) under the Securities Act. These documents are not required to be filed with the Securities and Exchange Commission (the "SEC" or the "Commission") as part of this Registration Statement or as prospectuses or prospectus supplements pursuant to Rule 424 of the Securities Act. These documents and the documents incorporated by reference in this Registration Statement pursuant to Item 3 of Part II of this Registration Statement, constitute a prospectus that meets the requirements of Section 10(a) of the Securities Act.

PART II INFORMATION REQUIRED IN THE REGISTRATION STATEMENT

Item 3. Incorporation of Documents by Reference

The following documents, which have been filed by the Registrant with the SEC pursuant to the Securities Exchange Act of 1934, as amended (the "Exchange Act"), other than information furnished pursuant to Items 2.02, 7.01 or 9.01 of Form 8-K, are incorporated herein by reference:

- (1) The Registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2024, filed with the SEC on March 24, 2025, the Registrant's Amendment No. 1 on Form 10-K/A for the fiscal year ended December 31, 2024, filed with the SEC on March 25, 2025, the Registrant's Amendment No. 2 on Form 10-K/A for the fiscal year ended December 31, 2024, filed with the SEC on April 11, 2025 and the Registrant's Amendment No. 3 on Form 10-K/A for the fiscal year ended December 31, 2024, filed with the SEC on April 30, 2025;
- (2) The Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, filed with the SEC on May 7, 2025;
- (3) The Registrant's Current Reports on Form 8-K, filed with the SEC on <u>January 6, 2025</u> (but only with respect to information included under Item 1.01), <u>January 21, 2025</u>, <u>March 26, 2025</u>, <u>March 27, 2025</u>, <u>May 1, 2025</u> (but only with respect to information included under Item 1.01) and <u>June 13, 2025</u>; and
- (4) The Registrant's description of its Common Stock contained in Exhibit 4.1 to the Registrant's Current Report on Form 8-K12B, filed with the SEC on June 13, 2025, and any amendment or report filed for the purpose of updating such description.

All documents subsequently filed by the Registrant with the Commission pursuant to Sections 13(a), 13(c), 14 and 15(d) of the Exchange Act (not including any information furnished under Items 2.02, 7.01 or 9.01 of Form 8-K, which information is not incorporated by reference herein), prior to the filing of a post-effective amendment which indicates that all securities offered hereby have been sold or which deregisters all securities then remaining unsold shall be deemed to be incorporated by reference herein and to be a part hereof from the date of filing of such documents.

Any statement contained herein or in a document all or a portion of which is incorporated or deemed to be incorporated by reference herein shall be deemed to be modified or superseded for purposes of this Registration Statement to the extent that a statement contained herein or in any other subsequently filed document which also is or is deemed to be incorporated by reference herein modifies or supersedes such statement. Any such statement so modified or superseded shall not be deemed, except as so modified or superseded, to constitute a part of this Registration Statement.

Item 4. Description of Securities

Not applicable.

Item 5. Interests of Named Experts and Counsel

Not applicable.

Item 6. Indemnification of Directors and Officers

Under the General Corporation Law of the State of Delaware (the "DGCL"), a Delaware corporation may include in its certificate of incorporation a provision that, subject to the limitations described below, eliminates or limits the personal liability of a director to the corporation or its stockholders for monetary damages for breaches of fiduciary duty as a director. Such a provision may not eliminate or limit the liability of a director for (i) any breach of the duty of loyalty to the corporation or its stockholders, (ii) acts or omissions not in good faith or that involve intentional misconduct or a knowing violation of law, (iii) the willful or negligent payment of unlawful dividends or purchases or redemptions of shares of stock, or (iv) transactions from which such director derived an improper personal benefit. The Company's certificate of incorporation includes a provision providing that directors of the Company shall not be liable to the Company or our shareholders for monetary damages for breach of fiduciary duty, except to the extent such exemption or limitation is not permitted by the DGCL.

The DGCL also provides that a Delaware corporation has the power to indemnify any person who is a party or is threatened to be made a party to any threatened, pending or completed action, suit or proceeding (whether civil, criminal, administrative or investigative) by reason of the fact that such person is or was a director, officer, employee or agent of the corporation, or is or was serving at the request of the corporation as a director, officer, employee of another entity, against reasonable expenses (including attorneys' fees) and, in actions not brought by or in the right of the corporation, judgments, fines and amounts paid in settlement, in each case, actually and reasonably incurred in connection with such action, suit or proceeding, but only if such person acted in a manner reasonably believed to be in or not opposed to the best interests of the corporation and, with respect to any criminal action, had no reasonable cause to believe his or her conduct was unlawful, except that in any action brought by or in the right of the corporation, such indemnification may not be made if such person is adjudged liable to the corporation (unless otherwise determined by the court in which such action, suit or proceeding was brought or the Delaware Court of Chancery). In addition, under Delaware law, to the extent that a present or former director or officer of a Delaware corporation has been successful on the merits or otherwise in defense of any action, suit or proceeding referred to above or any claim, issue or matter therein, he or she must be indemnified by the corporation against expenses (including attorneys' fees) actually and reasonably incurred by him or her. Furthermore, under Delaware law, a Delaware corporation is permitted to maintain directors' and officers' insurance.

The Company's amended and restated certificate of incorporation (the "Charter") requires the Company to indemnify any person who is or was a party or is threatened to be made a party to or is otherwise involved in any action, suit or proceeding described above by reason of the fact that such person is or was a director of the Company or, while a director or officer of the Company, is or was serving at the request of the Company as a director, officer, employee or agent of another entity, to the fullest extent permitted by law. The Company's Charter also require the Company to pay the legal expenses (including attorneys' fees) of any such person in defending any such action, suit or proceeding in advance of its final disposition subject, in the case of present directors and officers, to the provision by such director or officer of an undertaking to repay the amounts advanced if it is ultimately determined that such director or officer is not entitled to be indemnified under the bylaws or otherwise.

Additionally, the Company maintains directors' and officers' liability insurance for its directors and officers.

Item 7. Exemption from Registration Claimed

Not applicable.

Item 8. Exhibits

EXHIBIT INDEX

No.	Exhibit
<u>4.1</u>	Amended and Restated Certificate of Incorporation of Forward Air Corporation, as currently in effect (filed as Exhibit 3.1 of the registrant's Form 8-K12B, filed June 13, 2025, and incorporated herein by reference).
<u>4.2</u>	Bylaws of Forward Air Corporation, as currently in effect (filed as Exhibit 3.2 of the registrant's Form 8-K12B, filed June13, 2025, and incorporated herein by reference).
<u>5.1</u>	Opinion of Greenberg Traurig, P.A. regarding the legality of the Common Stock being registered.
<u>23.1</u>	Consent of Ernst & Young LLP, Independent Registered Public Accounting Firm.
<u>23.2</u>	Consent of Greenberg Traurig, P.A. (included in Exhibit 5.1).
<u>24.1</u>	Power of Attorney.
<u>99.1</u>	Forward Air Corporation 2025 Omnibus Incentive Compensation Plan (filed as Annex A of the registrant's Definitive Proxy Statement on Schedule 14A, filed May 12, 2025, and incorporated herein by reference).
99.2	Forward Air Corporation 2025 Non-Employee Director Stock Plan (filed as Annex B of the registrant's Definitive Proxy Statement on Schedule 14A, filed May 12, 2025, and incorporated herein by reference).
<u>107</u>	Filing Fee Table.

Item 9. Undertakings

- (a) The undersigned Registrant hereby undertakes:
 - (1) To file, during any period in which offers or sales are being made, a post-effective amendment to this Registration Statement:
 - (i) To include any prospectus required by Section 10(a)(3) of the Securities Act of 1933, as amended (the "Securities Act");
 - (ii) To reflect in the prospectus any facts or events arising after the effective date of the Registration Statement (or the most recent post-effective amendment thereof) which, individually or in the aggregate, represent a fundamental change in the information set forth in this Registration Statement; and
 - (iii) To include any material information with respect to the plan of distribution not previously disclosed in the Registration Statement or any material change to such information in the Registration Statement;

provided, however, that paragraphs (a)(1)(i) and (a)(1)(ii) above do not apply if the information required to be included in a post-effective amendment by those paragraphs is contained in periodic reports filed by the Registrant pursuant to Section 13 or Section 15(d) of the Exchange Act that are incorporated by reference in this Registration Statement

- (2) That, for the purpose of determining any liability under the Securities Act, each such post-effective amendment shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.
- (3) To remove from registration by means of a post-effective amendment any of the securities being registered which remain unsold at the termination of the offering.
- (b) The undersigned Registrant hereby undertakes that, for purposes of determining any liability under the Securities Act, each filing of the Registrant's annual report pursuant to Section 13(a) or 15(d) of the Exchange Act (and, where applicable, each filing of an employee benefit plan's annual report pursuant to Section 15(d) of the Exchange Act) that is incorporated by reference in the Registration Statement shall be deemed to be a new Registration Statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial *bona fide* offering thereof.
- (c) Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers and controlling persons of the Registrant pursuant to the foregoing provisions, or otherwise, the Registrant has been advised that in the opinion of the Commission, such indemnification is against public policy as expressed in the Act and is, therefore, unenforceable: In the event that a claim for indemnification against such liabilities (other than the payment by the Registrant of expenses incurred or paid by a director, officer or controlling person of the Registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, the Registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question whether such indemnification by it is against public policy as expressed in the Act and will be governed by the final adjudication of such issue.

SIGNATURES

Pursuant to the requirements of the Securities Act of 1933, as amended, the Registrant certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form S-8 and has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Greeneville, State of Tennessee, on the 13h day of June, 2025.

FORWARD AIR CORPORATION

By: /s/ Shawn Stewart
Shawn Stewart
President and Chief Executive Officer

Pursuant to the requirements of the Securities Act of 1933, as amended, this Registration Statement has been signed by the following persons in the capacities and as of the dates indicated.

Signature	Title	Date
/s/ Shawn Stewart Shawn Stewart	Chief Executive Officer and Director (Principal Executive Officer)	June 13, 2025
/s/ Jamie G. Pierson Jamie G. Pierson	Chief Financial Officer (Principal Financial Officer)	June 13, 2025
/s/ James Faught James Faught	Chief Accounting Officer (Principal Accounting Officer)	June 13, 2025
* Jerome Lorrain	Executive Chairman and Director	June 13, 2025
* Charles L. Anderson	Director	June 13, 2025
* Dale W. Boyles	Director	June 13, 2025
* Robert L. Edwards, Jr.	Director	June 13, 2025
* Christine M. Gorjanc	Director	June 13, 2025
* Michael B. Hodge	Director	June 13, 2025
* Paul Svindland	Director	June 13, 2025
/s/ Shawn Stewart Shawn Stewart	Attorney-in-Fact	June 13, 2025

^{*}Pursuant to Power of Attorney

Calculation of Filing Fee Tables

Form S-8 (Form Type)

Forward Air Corporation

(Exact Name of Registrant as Specified in its Charter)

Table 1: Newly Registered Securities

Security Type	Security Class Title	Fee Calculation Rule	Amount Registered(1)(2)	Proposed Maximum Offering Price Per Unit(3)	Maximum Aggregate Offering Price(3)	Fee Rate	Amount of Registration Fee(3)
Equity	Common Stock, par value \$0.01 per share	457(c) and 457(h)	1,300,000	\$ 18.91	\$ 24,586,250.00	s —	\$ 3,764.16
Equity	Common Stock, par value \$0.01 per share	457(c) and 457(h)	400,000	\$ 18.91	\$ 7,565,000.00	\$ —	\$ 1,158.20
	Total Offer	ing Amounts		\$ 32,151,250.00		\$ 4,922.36	
	Total Fees P	reviously Paid				N/A	
	Total F	ee Offsets				N/A	
	Net F	ee Due				\$ 4,922.36	

- (1) The number of shares of common stock, par value \$0.01 per share ("Common Stock"), registered represents an aggregate of 1,700,000 shares of Common Stock, which consists of: (a) 1,300,000 shares of Common Stock issuable under the 2025 Omnibus Incentive Compensation Plan (the "2025 Omnibus Plan"); and (b) 400,000 shares of Common Stock issuable under the 2025 Omnibus Incentive Compensation Plan (the "2025 NED Plan") (collectively, the "Registered Shares"). Both the 2025 Omnibus Plan and the 2025 NED Plan were approved by the shareholders of Forward Air Corporation at its 2025 Annual Meeting of Shareholders on June 11, 2025.
- (2) Pursuant to Rule 416(c) under the Securities Act of 1933, as amended (the "Securities Act"), this Registration Statement shall also cover any additional shares of Common Stock that become issuable pursuant to the Registered Shares by reason of any stock split, stock dividend or other similar transaction effected without the receipt of consideration which results in an increase in the number of shares of outstanding Common Stock.
- (3) Estimated solely for the purpose of calculating the registration fee in accordance with Rule 457(c) and Rule 457(h) of the Securities Act. The proposed maximum offering price per share is calculated on the basis of \$18.91, the average of the high and low price of the Common Stock as reported on the Nasdaq Stock Market on June 6, 2025, which is within five business days prior to filing of this Registration Statement.

GT GreenbergTraurig

June 13, 2025

Forward Air Corporation 1915 Snapps Ferry Road, Building N Greeneville, TN 37745 Re: Registration Statement on Form S-8

Ladies and Gentlemen:

We have acted as counsel to Forward Air Corporation, a Delaware corporation (the "Company"), in connection with the preparation and filing of the Registration Statement on Form S-8 with the Securities and Exchange Commission (the "SEC") under the Securities Act of 1933, as amended (the "Securities Act"), on or about the date hereof (the "Registration Statement"). Such Registration Statement relates to the registration by the Company of 1,700,000 shares (the "Shares") of common stock, par value \$0.01 per share ("Common Stock"), which consists of: (a) 1,300,000 shares of Common Stock issuable under the 2025 Omnibus Incentive Compensation Plan (the "2025 Omnibus Plan"); and (b) 400,000 shares of Common Stock issuable under the 2025 Non-Employee Director Stock Plan (the "2025 NED Plan").

In so acting, we have examined, considered and relied upon copies of the following documents: (1) the Registration Statement, (2) the Company's Amended and Restated Certificate of Incorporation, (3) the Company's Bylaws, (4) the 2025 Omnibus Plan, (5) the 2025 NED Plan and (6) such other documents and instruments that we have deemed necessary for the expression of the opinions contained herein. In our examination of the aforesaid documents, we have assumed, without independent investigation, the genuineness of all signatures, the legal capacity of all individuals who have executed any of the documents, the authenticity of all documents submitted to us as originals and the conformity to the original documents of all copies.

As to matters of fact relevant to this opinion, we have relied solely upon our examination of the documents referred to above and have assumed the current accuracy and completeness of the information obtained from the documents referred to above and the representations and warranties made by representatives of the Company to us. We have made no independent investigation or other attempt to verify the accuracy of any of such information or to determine the existence or non-existence of any other factual matters.

Based upon and subject to the foregoing, we are of the opinion that the Shares have been duly authorized and, when issued and delivered by the Company in accordance with the 2025 Omnibus Plan or the 2025 NED Plan, as applicable, will be validly issued, fully paid and non-assessable.

This opinion is rendered solely in connection with the transactions covered hereby, is limited to the matters stated herein, and no opinions may be implied or inferred beyond the matters expressly stated herein.

Greenberg Traurig, P.A. | Attorneys at Law

www.gtlaw.com

	Our opinion expr	essed herein	is specifically	limited to the	laws of the	e State of De	elaware and th	ne federal	securities la	iws of the U	Jnited S	States of
America	and is as of the	date hereof.	We assume no	o obligation to	update or	supplement	t such opinion	to reflec	t any facts	or circumst	ances t	hat may
hereafte	r come to our atte	ntion or any o	changes in law	that may herea	after occur	•						

We hereby consent to the filing of this opinion as an exhibit to the Registration Statement. In giving such consent, we do not thereby admit that we are included within the category of persons whose consent is required under Section 7 of the Securities Act or the rules and regulations promulgated thereunder.

Sincerely,

/s/ Greenberg Traurig, P.A.
Greenberg Traurig, P.A.

Greenberg Traurig, P.A. | Attorneys at Law

www.gtlaw.com

Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the Registration Statement (Form S-8) pertaining to the Forward Air Corporation 2025 Omnibus Incentive Compensation Plan and the Forward Air Corporation 2025 Non-Employee Director Stock Plan of our reports dated March 24, 2025, with respect to the consolidated financial statements of Forward Air Corporation and the effectiveness of internal control over financial reporting of Forward Air Corporation included in its Annual Report (Form 10-K) for the year ended December 31, 2024, filed with the Securities and Exchange Commission.

/s/ Ernst & Young

Atlanta, Georgia June 13, 2025

POWER OF ATTORNEY

KNOW ALL PERSONS BY THESE PRESENTS, that each person whose signature appears below hereby constitutes and appoints Shawn Stewart and Jamie G. Pierson, or any of them, each acting alone, as the true and lawful attorney-in-fact or attorneys-in-fact for each of the undersigned, with full power of substitution and resubstitution, and in the name, place and stead of each of the undersigned, to execute and file with the Securities and Exchange Commission (i) the Registration Statement on Form S-8, registering the shares of common stock, par value \$0.01 per share, issuable pursuant to the Forward Air Corporation 2025 Omnibus Incentive Compensation Plan and the Forward Air Corporation 2025 Non-Employee Director Stock Plan (the "New Form S-8"), (ii) the Post-Effective Amendment to Form S-8 Registration Statements (Registration Statement Nos. 333-280279, 333-151198, 333-134294, 333-125872, 333-120250, 333-120249, 333-94249 and 333-211256) (the "Form S-8 POS"), and (iii) the Post-Effective Amendment No. 3 to Form S-1 on Form S-3 (Registration Statement No. 333-280102) (the "Form S-3" and together with the New Form S-8 POS"), the "New Registration Statements"), and any and all amendments, supplements and exhibits to any of the New Registration Statements including pre-effective and post-effective amendments or supplements thereto and any additional registration statements filed pursuant to Rule 462(b) promulgated under the Securities Act of 1933, as amended, with full power and authority to do and perform any and all acts and things whatsoever required, necessary, appropriate or desirable to be done in the premises, hereby ratifying and approving the acts of said attorneys and any of them and any such substitute or resubstitute.

This Power of Attorney may be executed in multiple counterparts, each of which shall be deemed an original with respect to the person executing it.

Executed as of this 13th day of June, 2025.

/s/ Charles L. Anderson	/s/ Dale W. Boyles	
Charles L. Anderson Director	Dale W. Boyles Director	
/s/ Robert L. Edwards, Jr.	/s/ Christine M. Gorjanc	
Robert L. Edwards, Jr. Director	Christine M. Gorjanc Director	
/s/ Michael B. Hodge	/s/ Jerome Lorrain	
Michael B. Hodge	Jerome Lorrain	
Director	Executive Chairman and Director	
/s/ Paul Svindland		
Paul Svindland		
Director		